

What are the key objectives and priorities?

- Creating healthier, more sustainable and more resilience places and communities
- Creating fair employment and good work for all
- Supporting inclusive, diverse and responsible business
- Protecting and improving our environment
- Promoting social and environmental innovation
- Ensure flexibility in the service delivery
- Delivering on all aspects of the national net zero agenda

Why does this matter to us?

- Placing sustainability and social value at the heart of what we do will support the delivery of the Trust strategy.
- We recognise our social responsibility to ensure that we are doing our best to improve the opportunities and health and wellbeing of our local population.
- Managing and reducing our carbon emissions will help towards climate change and reduce global warming.
- Delivering the strategic plan will help to ensure that we are achieving the pillars of sustainability (economic, environmental and social)
- Embedding social value within MCHFT will help to ensure the organisation becomes a community anchor and support the delivery of effective services.

How does this support the delivery of the Trust strategy?

- This plan helps to deliver a net zero carbon leighton hospital
- Our ambitious plans for sustainable innovation will support a digitally enabled organisation and ensure services remain accessible
- Working closely with valued partners will help to progress key areas of action across the integrated care system
- Improving our social value schemes will help to inspire the workplace and ensure staff are healthy, happy and productive
- A sustainable organisation will help to deliver the 4 care models.

Where are we now?

- Education and focus on sustainability and social value needs to improve, the perception needs to change from a nice to have to a must have
- Although networks exist to support social value, an increase in cross partnership working needs to be the route forward to support improvements to training and job opportunities
- The Estate energy management and heat sources need to move towards environmentally friendly and renewable solutions. The Trust currently has 54% of emissions from fossil fuels
- With an 88% account of scope 3 emissions (carbon foot print plus) for the Trust entire output, reductions need to be made within this footprint
- The Trust is at the start of a journey in respect of sustainability and social value but has ambitious plans to be a leader and community anchor

How will we get there?

Short Term	Medium Term	Long Term
<ul style="list-style-type: none"> • Engage service users in the design and development of services • Ensure all procurements include a 10% social value weighting • Develop and improve partnerships with VSC's • Consider converting all lighting to LED • Investigate the implementation of a building advisor system • Introduce scheme of energy and carbon awareness promotion • Improve job opportunities for local people • Support all site users with converting to sustainable travel 	<ul style="list-style-type: none"> • Review central heating plant operating perimeters • Undertake building management system review • Include air quality commitments within transport contracts • Achieve biodiversity net gain on capital projects • Review primary and secondary data for procurement processes with transport – reduce single use items • Review the use of inhalers and anaesthetic gases • Provide job and training opportunities for disadvantaged people • Ensure the Trust provides solely ULEV's and ZEV's 	<ul style="list-style-type: none"> • Invest in social prescribing schemes as a treatment • Tap into innovation funding to finance innovation projects • Establish a sustainability quality improvement programme to roll out within selected care models • Establish dedicated voluntary time to the creation or management of green infrastructure • Promote non-clinical treatment and reduce face to face outpatient activity • Implement new Trust Travel Plan • Increase the provision of onsite EV charging points • Ensure local suppliers are supported and promoted within the organisation • Ensure Trust developments working towards BREEAM excellence and net zero standard.

What does success look like?

1-3 Years	3-5 Years
<ul style="list-style-type: none"> • Development and introduction of a green travel plan • MCHFT to use all energy from renewable sources only • Modal shift to purely ultra low and zero emission vehicles operated by the Trust • Working towards a net zero standard and BREEAM excellence in all new builds • Achieve 0% Trust waste to landfill • Procurement process to incorporate social value • Progress to achieving social value award and social value mark • Improve job opportunities for local, disadvantaged or long term unemployed people • Support health and wellbeing initiatives within the Trust and local communities 	<ul style="list-style-type: none"> • Introduction of Estate decarbonisation plan to support a net zero carbon Trust • Review of Trust procurement processes to reduce carbon emissions in line with national targets • Development and introduction of technologies to improve remote treatment provision • Introduce key objectives to reduce carbon emissions associated with medicine prescribing • Integration of sustainable objectives within adaptation planning • Significant reduction in food waste and healthier, locally sourced meal provisions • MCHFT is a leading community anchor organisation.

How are we going to measure success?

Annual carbon monitoring report	Quarterly Greener NHS Data Collection	Sustainability Annual Report
Estates Return Information Collection (ERIC)	Premises Assurance Model Framework (PAM)	Quarterly Review at Cheshire and Merseyside Sustainability Group

What are the key dependencies and risk?

Key interdependencies:

- Funding for sustainability and social value schemes
- Ability to obtain buy in from internal and external stakeholders
- Rebuild and regeneration of sustainable Leighton and VIN sites
- Implementation of the culture shift to embed sustainability and social value within the Trust
- Capacity and capabilities of process and workforce to embrace research and innovation

Key risks:

- Financing sustainability and social value schemes
- Failure to deliver the NET zero national agenda and targets
- External factors impacting on the delivery of sustainability and social value schemes